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FEBRUARY 11-13, 2013 • HOUSTON, TEXAS

PERSPECTIVES ON NON-TRADITIONAL DISTRIBUTION CHANNELS

Greg Duff and Ruth Walters Garvey Schubert Barer

> Houston, Texas February 12, 2013



BIOGRAPHIES



Greg Duff

- Chair, GSB's National Hospitality Practice
- Operations-oriented practice management contracts, sales, marketing, distributions and technology
- Former Assoc. GC, Westin Hotel Company and GC, Columbia Hospitality



Ruth Walters

- Operations-oriented practice—marketing, sales, advertising
- Technology transactions—software, SaaS, ISP, online distribution
- Intellectual property—brands, copyrights, image releases



AGENDA



- 1. Scope
- 2. Non-Traditional Channels
- 3. Traditional OTA Distribution Channel Implications



HISTORY OF ONLINE DISTRIBUTION



- 1996 Microsoft launches Expedia
 - Sabre launches Travelocity
- 1998 Google founded
 - lastminute.com,Priceline launched
- 2000 TripAdvisor launched
- 2001 Orbitz launched
- 2004 Expedia acquires Tripadvisor for \$210m
 - Facebook launched
 - Kayak launched



HISTORY OF ONLINE DISTRIBUTION



- 2005 Priceline acquires booking.com for \$135m
 - YouTube launched
- 2006 Twitter launched
- 2008 Airbnb launched
 - Groupon launched
- 2009 Room 77 launched
- 2010 Google acquires ITA Software for \$700m
 - Pinterest launched
 - JetSetter launched



HISTORY OF ONLINE DISTRIBUTION



- 2012 RoomKey launched
 - Priceline acquires Kayak \$1.8bn
- 2013 Expedia invests \$30 million in Series C financing for Room 77







Not a discussion involving . . .

- 1. Primary ("Traditional") Distribution Channels
- 2. Employment Practices and Policies
- 3. Mobile



NON-TRADITIONAL CHANNELS



- 1. Daily Deals/Flash Sales and Private Sales
 - Groupon, LivingSocial
 - Jetsetter, Rue La La, Vacationist
- 2. Search
 - Google Google Hotel Finder
- 3. Maps
 - Google Maps
 - Apple Maps



NON-TRADITIONAL CHANNELS – CONT.



- 4. MetaSearch / Aggregators
 - Kayak
 - Room 77
 - RoomKey
 - Hipmunk
- 5. Directories and Destination Sites
 - Regatta

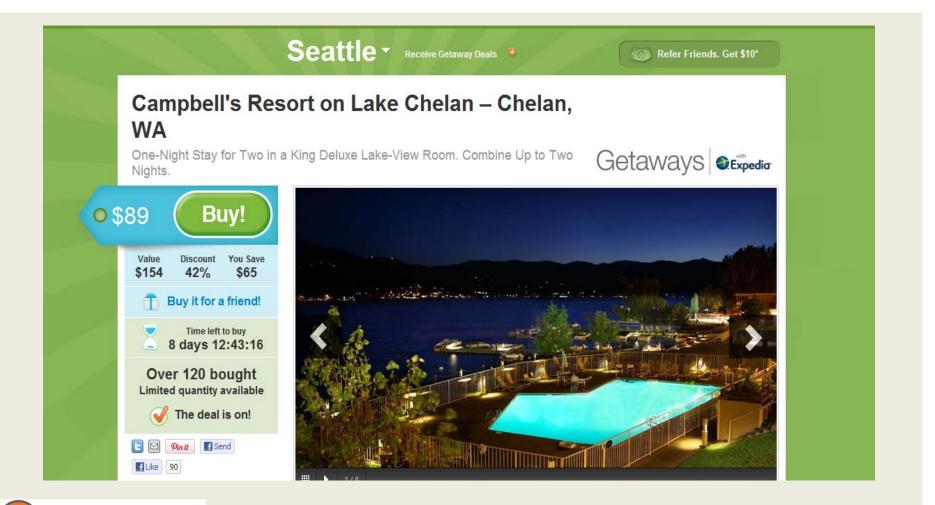


NON-TRADITIONAL CHANNELS – CONT.



- 6. Social Media ("Hybrids")
 - Travel Review Sites
 - Facebook
 - Pinterest
 - BCKSTGR

NON-TRADITIONAL CHANNELS – FLASH SALE



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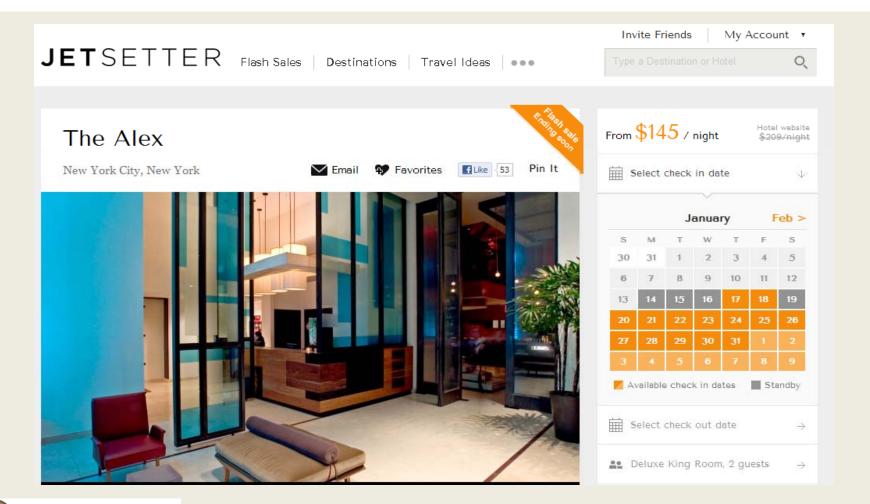
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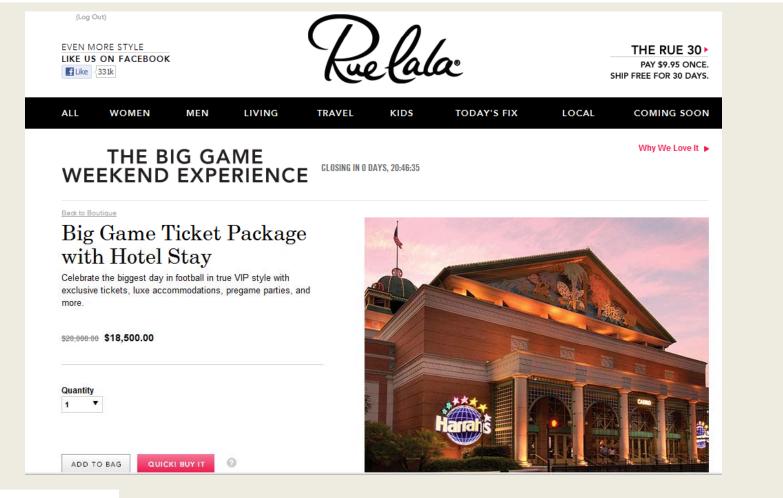
NON-TRADITIONAL CHANNELS – PRIVATE SALES







NON-TRADITIONAL CHANNELS – PRIVATE SALES



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NON-TRADITIONAL CHANNELS FLASH SALES AND PRIVATE SALES



- Groupon Litigation
- Living Social Litigation
- 2. Federal and State Gift Certificate Laws

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- Credit Card Act of 2009
- State Gift Certificate Laws Vary Widely
- Notable Exceptions
- 3. State Escheat Laws



NON-TRADITIONAL CHANNELS -SEARCH

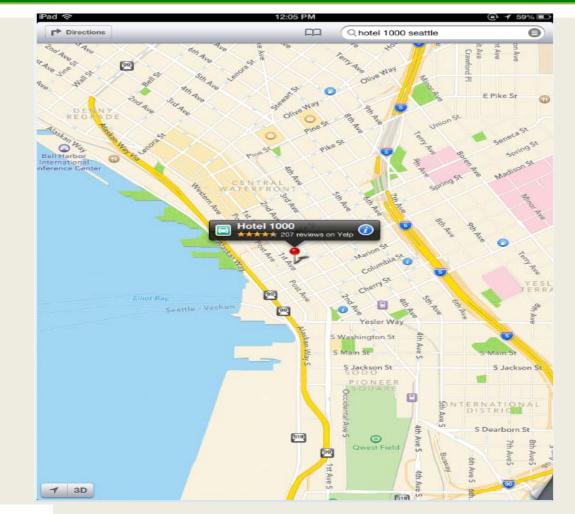


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NON-TRADITIONAL CHANNELS -MAPPING







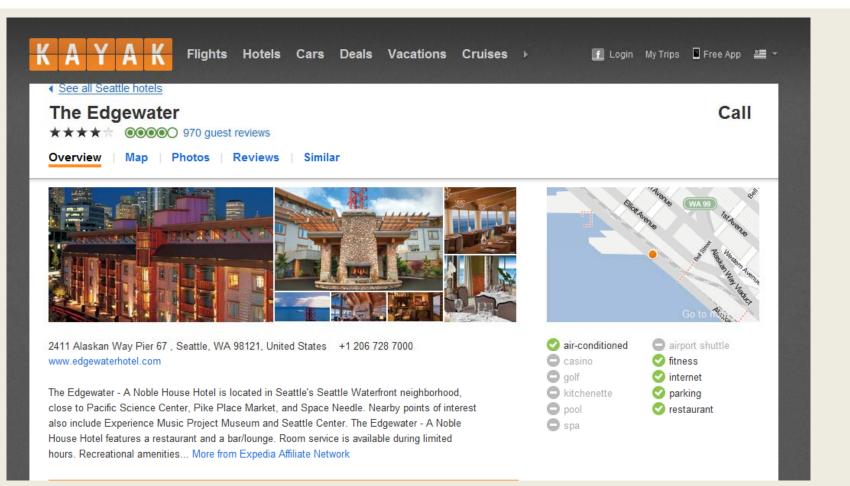
NON-TRADITIONAL CHANNELS SEARCH & MAPPING



- 1. Source of Information
- 2. Channel Management
- 3. Keyword Bidding



NON-TRADITIONAL CHANNELS -METASEARCH / AGGREGATOR



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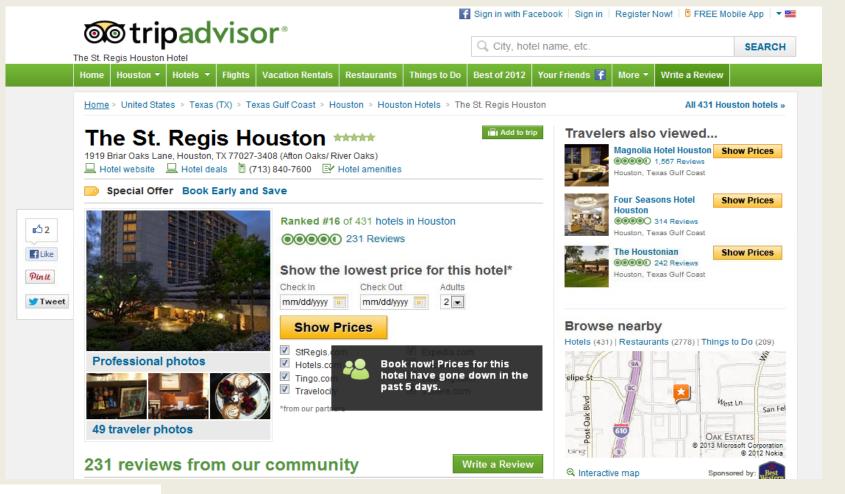
NON-TRADITIONAL CHANNELS META SEARCH



- 1. Source of Information
- 2. Linking
- 3. Keyword Bidding



NON-TRADITIONAL CHANNELS – SOCIAL MEDIA (REVIEW SITES)



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NON-TRADITIONAL CHANNELS REVIEW SITES



- 1. Data Usage & Ownership
- 2. API Terms of Use



NON-TRADITIONAL CHANNELS – SOCIAL MEDIA (FACEBOOK)







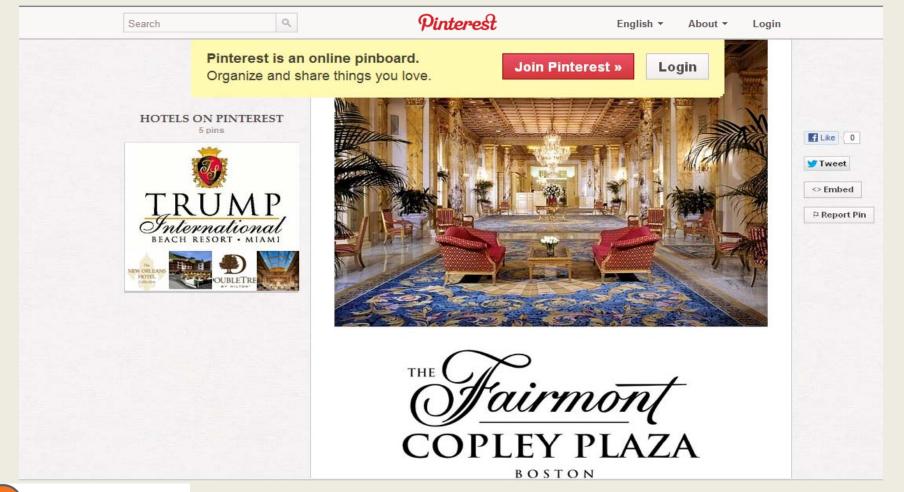
NON-TRADITIONAL CHANNELS FACEBOOK



- 1. Contests and Sweepstakes
- 2. COPPA
 - Recent FTC Amendments



NON-TRADITIONAL CHANNELS – PINTEREST



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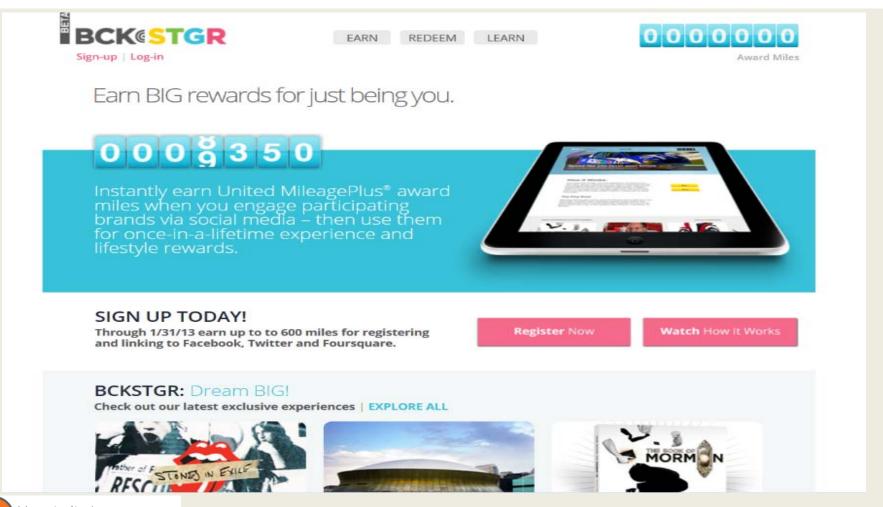
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NON-TRADITIONAL CHANNELS -ON THE HORIZON



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NON-TRADITIONAL CHANNELS: ENDORSEMENTS



- 1. Convergence and integration of social media platforms
- 2. Liking, following, re-tweeting, re-pinning
- 3. FTC rules about endorsements



NON-TRADITIONAL CHANNELS -IP MANAGEMENT



- 1. Out-Licensing
- 2. In-Licensing
- 3. Rights of Publicity



TRADITIONAL DISTRIBUTION CHANNELS - IMPLICATIONS



- 1. Shifting business models
- 2. IP Concerns
- 3. Channel Management







www.hotelmarketing.com www.eyefortravel.com www.hsmai.org



NON-TRADITIONAL DISTRIBUTION CHANNELS



Questions?



THANK YOU



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